



**PAYMENTS
CANADA**

CANADA'S JOURNEY TO FRICTION-FREE PAYMENTS

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EXECUTIVE DIRECTOR MODERNIZATION AND CIO

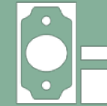
October 2, 2018



INTRODUCTION TO CANADA

37M

Population



7.6B

Annual payment transactions

\$1.8T

Nominal GDP



\$50.4T

Annual payment value





WHAT MAKES US UNIQUE



PUBLIC-PURPOSE
ORGANIZATION



LEGAL FRAMEWORK
LEGISLATED BY PARLIAMENT



WE SET
PAYMENTS RULES



110 MEMBERS
PARTICIPATE



WE CLEAR AND SETTLE
\$200B EACH BUSINESS DAY



ONLY HIGH-VALUE PAYMENT
SYSTEM IN THE COUNTRY

HOW WE PREPARED FOR MODERNIZATION

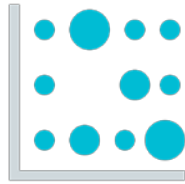




WE CONCLUDED THERE WERE 8 NEEDS TO MODERNIZE OUR PAYMENTS SYSTEM



FAST



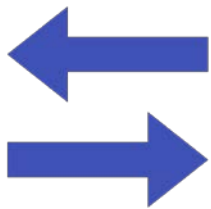
DATA RICH



TRANSACTION TRANSPARENCY



EASIER



CROSSBORDER CONVENIENCE



ACTIVITYBASED OVERSIGHT



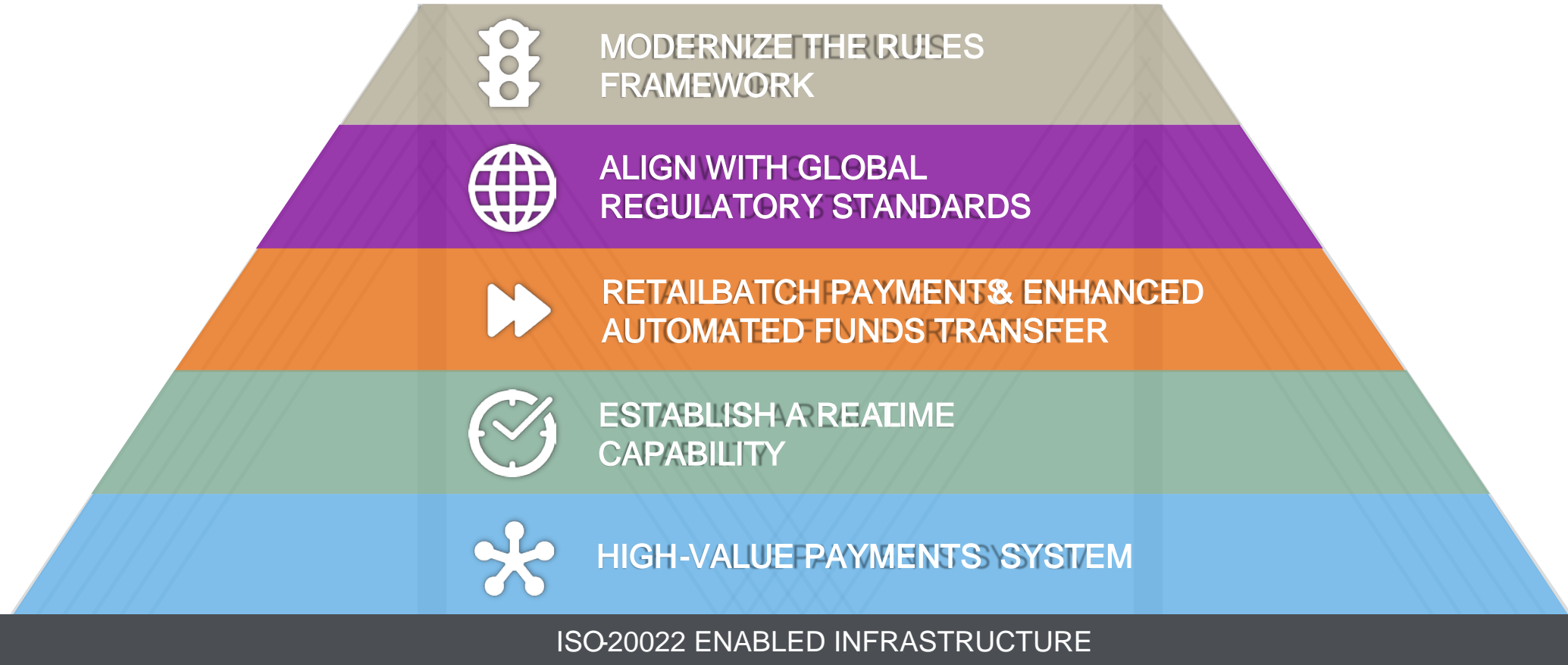
OPEN & RISKBASED ACCESS



PLATFORM FOR INNOVATION



OUR MODERNIZATION ROADMAP

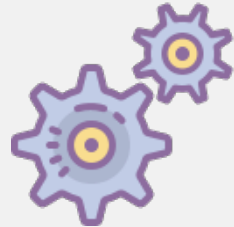




THE LESSONS WE'VE LEARNED



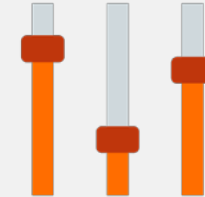
CONSULTATION
IS KEY



PROCESS OF
DISCOVERY &
LEARNING



THINGS WILL
TAKELONGER



CONTINUALLY
ALIGNPROGRAM,
STAFFING AND
DELIVERY MODEL



REVIEW AND
REFRESH
STAKEHOLDER
ENGAGEMENT

